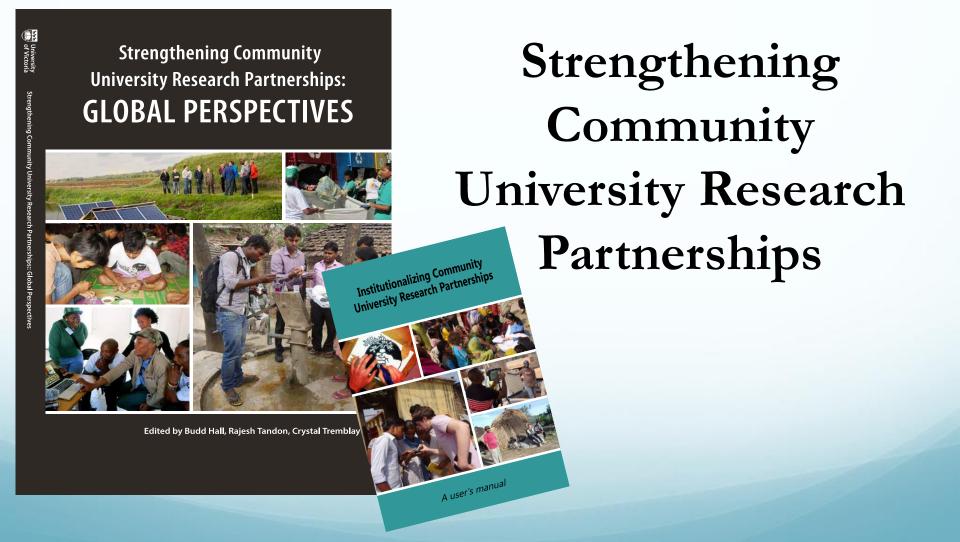


Cultural Organization . in Higher Education

United Nations . UNESCO Chair in Community Based Educational, Scientific and . Research and Social Responsibility

CBRC Webinar Series March 4th, 2016 Drs Budd Hall and Crystal Tremblay, UNESCO Chair in CBR



Global Study on Organizational Structures of CURP Methods and Outputs:

- Global web based survey 336 responses from 53 countries in 4 languages.
 - Respondents from HEI, CSO, funding agencies, and policy makers.
- 12 Country case studies
- Products: an e-book and a set of practical guidelines
- Open Access policies: http://unescochair-cbrsr.org/unesco/publications/





Key Survey Findings

- Global South data difficult to obtain
- Large variation in the language, conceptualization and practice of these engagements
- 'Knowledge cultures' of CSOs and HEIs vary tremendously
- Contradiction between professed commitment to co-construction and practice of doing CBR (*i.e. origins of research, sharing of resources*)
- Expressed need for building community capacity to play equitable roles in the research partnerships
 - Over 60% of HEIs identified have some form of facilitative structure created within the last 10 years



C.Wardhani, Indonesia



Survey Highlights

Institutional supports

- Over 60% of HEIs identified have some form of enabling CURP structure created within the last 10 years
- Over 60% of CSOs do not have access to library and academic funding opportunities
 - Strong evidence for capacity at CSO level
- CSOs rely heavily on volunteers. More then
 65% of CSOs have between 1-20 volunteers



W.Lepore, Argentina



C.Tremblay, South Africa

Survey Highlights

Role and Process of Partnership

- Co-creation of knowledge is a primary goal in CURP (95%)
- Less then 15% of CURPs originate in the community
- Participation in decision-making and distribution of funds is predominantly controlled by HEIs.

Challenges and Recommendations

- Differences in timeline expectations (43.7%), and participation of members (42.9%)
- Different nature of knowledge cultures and diverse institutional processes that shape how research partnerships function



J.Gutberlet, Brazil



H.Mulder, Netherlands

Survey Highlights

Training in CBR

- Over half the respondents have not had training in CBR
- Most common training need is CBR methodology
 - including the philosophy and practice of co-created knowledge and ways of increasing equity in partnerships
 - methods and tools in participatory research, research design, data collection and analysis







Country Case Studies

Two categories of countries:

1. Those where a clear national/provincial policy for such engagements and partnerships already exist.

• Canada, South Africa, United Kingdom, Indonesia, Argentina, Netherlands, United States, Brazil

2. Those countries where such policies are in the making and potential for institutionalization of such policies is very high.

• India, Uganda, Ireland, Jordan

Existing policies and funding mechanisms reviewed in each country
2 HEI and 2 CSO selected for institutional review

Policies, Institutional Structures, and Networks

- When overall policy framework at national/provincial levels positions Higher Education (HE) as contribution to socio-economic transformation, there is greater readiness to accept Community Engagement (CE) as an integral part of the mandate.
- 2. Explicit inclusion of CE in national policy is a more recent phenomenon in most countries, and it encourages HEIs to institutionalize CE.
- 3. When government **creates a focal office** on CE, HEIs take it seriously and practices get institutionalized.
- 4. Very few such CE structures within HEIs are **co-governed with community representatives**, and mostly remain within the unilateral control of HEI administration



Policies, Institutional Structures, and Networks

5. Where explicit focus on research in CE is encouraged through **funding councils/schemes**, HEIs engage in building research as a part of community engagement plans/activities.

6. Principles of **mutuality and co-construction of knowledge** with community is not explicitly incentivized in such funding mechanisms.

7. National networks for knowledge sharing of CE with focus on research generate greater momentum at national/provincial levels.

8. **Provision of awards,** recognitions and accreditations of universities for engaging in CE activities further incentivizes CUE.

Some Conclusions



- When national policy creates formal expectations to promote CE, HEIs tend to show greater readiness and financial support for CE
- Top leadership of Ministries/HEIs can have huge impacts on promotion of CE in general, and CURPs in particular; by prioritising CE in research functions
- Middle level leadership—Deans, Centre Directors, Professors—and student leaders can nurture and operationalise CE by championing these in their faculty, centres, associations
- Even with monitoring mechanisms, accountability to communities and reporting to civil society is not a common practice at all

Some Conclusions

- Long term commitment is required to institutionalise such practice; 5-10 year partnerships is critical
- Investing in CB of students and faculty at HEIs in CBPR methodologies is critically missing
- In general, civil society has shied away from demanding greater responsiveness and accountability from HEIs in various countries around the world
- The mind-set in HEIs continues to negate community knowledge and practitioner expertise in research;
- Widespread systematisation of practitioner knowledge and sensitisation of the next generation of researchers can make a difference